If you are using assistive technology to read this text, please first select EDIT > SELECT ALL.

Hospital	(	City / Town	County	Teaching Status [1]	Fiscal Year End	Number of Months Data	
Boston Medical Center	E	Boston	Suffolk	Teaching	09 / 30	12	
Financial Performance Indicators	FY05	FY06	FY07	FY08	FY09	MA Industry Median FY09	NorthEast US Median FY08 [2]
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	3.51% 2.53% 6.04% \$33,497,000	1.87%	3.31%	-1.27%	-2.53% 1.41% -1.13% (\$25,471,000)	1.9% 0.2% 2.2%	0.9% 0.07% 0.9%
Total Surplus (Loss)	\$54,219,000	\$45,792,397	\$52,128,472	\$54,986,048	(\$11,329,000)		
<b>Liquidity</b> Current Ratio Days in Accounts Receivable Average Payment Period	1.19 22.88 118.84	24.83		37.31	1.33 40.11 91.69	1.50 40 57	1.55 46.2 60.3
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	3.49 17.22% 28.09%	13.57%	16.29%	12.55%	2.29 6.26% 44.06%	3.0 20.4% 37.9%	2.7 12.5% 47.9%
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$240,547,000 \$143,575,000 \$770,068,462	\$310,958,000 \$168,584,000 \$806,139,692	\$475,623,000 \$279,768,000 \$826,767,354	\$595,331,000 \$409,082,000 \$969,822,086	\$631,829,000 \$379,545,000 \$878,490,000	  	 

## FY09 filing based on hospital's audited financial statements

Data Sources: FY05 - FY09 data drawn from DHCFP annual filing and are reconciled to Audited Financial Statements or to hospitals supporting documentation. DHCFP filings may not reflect all financial resources available to a hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information should be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
  [2] NE US Median data from The "Almanac of Hospital Financial & Operating Indicators.", 2010 INGENIX.
  [3] Blank values indicate a facility with no current long term debt in the period covered.
  [4] Blank values indicate a facility with no long term debt net of current portion in the period covered.

- 5] Net Patient Service Revenue includes Premium Revenue.